1 1 STATE OF NEW HAMPSHIRE 2 3 PUBLIC UTILITIES COMMISSION 4 5 6 March 22, 2022 - 9:00 a.m. 7 8 9 RE: DE 21-138 LIBERTY UTILITIES (GRANITE STATE 10 ELECTRIC) CORP. 2022 Reliability Enhancement Program 11 and Vegetation Management Program Plan (Prehearing Conference) 12 PRESENT: Commissioner Carlton Simpson, Presiding 13 Commissioner Pradip Chattopadhyay 14 Tracey Russo, Clerk 15 16 17 APPEARANCES: Reptg. Liberty Utilities (GSE) Corp.: 18 Michael J. Sheehan, Esq. 19 Reptg. N.H. Dept. of Energy: Paul B. Dexter, Esq. 20 21 22 Court Reporter: Susan J. Robidas, NH LCR No. 44 23 24 25

PROCEEDINGS 1 PRESIDING OFFICER SIMPSON: 2 Good 3 morning, everyone. MR. SHEEHAN: Good morning. 4 PRESIDING OFFICER SIMPSON: I'm 5 Commissioner Simpson. I'm presiding over 6 7 today's prehearing conference, as Chairman 8 Goldner's unavailable. I'm joined today by Commissioner Chattopadhyay. We're here this 9 10 morning in Docket DE 21-138 for a prehearing conference regarding Liberty Utilities (Granite 11 State Electric) Corp.'s 2022 Reliability 12 13 Enhancement Program and Vegetation Management 14 Program Plan. Let's take appearances. 15 Liberty. MR. SHEEHAN: 16 Thank you. Mike Sheehan for Liberty Utilities (Granite State 17 18 Electric). And we have some old faces in the room, a new face, and an old face in a new 19 So I'll introduce them briefly. 20 place. 21 Of course, next to me is Heather Tebbetts. And next to her is Heather 22 23 Green, who's our manager of veg management. 24 Next to Heather is Chris Steele, who is 25 relatively new with the Company. He's the [Prehearing Conference] {03-22-22} 21-138}

director of all electric ops. Comes to us 1 from Florida. And behind me is Erica Menard, 2 as of last week with Liberty, taking Steve 3 Mullen's old seat, as Steve has moved on to 4 broader corporate roles, where he's going to 5 be working on rate cases across the country. 6 7 Lucky him. Thank you. 8 PRESIDING OFFICER SIMPSON: Thank Welcome. 9 you. 10 New Hampshire Department of 11 Energy. 12 MR. DEXTER: Good morning, 13 Commissioner. Paul Dexter appearing on behalf of the Department of Energy. I'm joined today 14 15 by Jay Dudley, an analyst in the Regulatory 16 Support Division. PRESIDING OFFICER SIMPSON: 17 Thank 18 you, Attorney Dexter. Appreciate that. Good to see you, Mr. Dudley. 19 So in terms of preliminary 20 21 matters, the Commission has not received, to our knowledge, any petitions to intervene or 22 23 motions regarding this matter. Are there any 24 motions this morning? 25 MR. SHEEHAN: Not from the

21-138} [Prehearing Conference] {03-22-22}

1 Company. MR. DEXTER: None for the 2 3 Department. PRESIDING OFFICER SIMPSON: 4 And are there any would-be intervenors here today? 5 [No verbal response]. 6 7 PRESIDING OFFICER SIMPSON: Any 8 requests on any other preliminary matters at this time? 9 [No verbal response] 10 PRESIDING OFFICER SIMPSON: 11 Okay. 12 Let's proceed with initial position statements. I'll recognize Mr. Sheehan. 13 MR. SHEEHAN: Thank you. 14 I have 15 maybe a bit more lengthy than normal opening 16 statement, given all the changes that have been 17 going on in veg management with the Company, so 18 I thought this would be a good opportunity to do so. We have this docket. We have the 2021 19 reconciliation that was just filed. 20 And as 21 you'll hear in a minute, with all the changes 22 going on, and we plan to file a rate case next 23 summer, this would be an issue there, too. So 24 I thought it would be helpful to give the Commission sort of a broader picture. 25

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PRESIDING OFFICER SIMPSON: 1 Please 2 proceed. Thank you. This docket is to 3 MR. SHEEHAN: review the Company's veg management plan, VMP, 4 budget for 2022. Our request in this docket is 5 that the Commission approve the 2022 budget of 6 7 approximately \$3 million. As I mentioned, 8 there are many items that have happened in recent years that resulted in this request of 9 \$3 million, which I'll explain. 10 This particular docket is 11 governed by Attachment E to the 2014 12 13 Settlement Agreement in DE 13-063, which was two rate cases ago. And Attachment E is the 14 15 REP, which was the reliability enhancement 16 program, not relevant here, that was replacing bare wire and the VMP. There was a 17 18 section particular to those items. And what it says relevant to this docket is that on 19 November 15th of each year, the Company will 20 21 provide it's VMP plan to Staff for the following calendar year for Staff's review. 22 23 After review by Staff, the Company will take 24 all reasonable steps it deems appropriate to 25 carry out and implement the plan, taking into

21-138} [Prehearing Conference] {03-22-22}

account comments by Staff.

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Of course, November of 2021, 2 Staff didn't exist as its former self, and 3 the Company elected to file the plan here 4 with the Commission rather than just with the 5 Department of Energy. In the past, this did 6 7 not result in a docket. We'd have the conversation with Staff, and we would proceed 8 with our budget, knowing what they had told 9 us, sometimes agreeing, sometimes not; but at 10 least we went into the year with an 11 12 understanding. Again, we elected to file it 13 here, and of course the Commission opened this docket. 14 15 The next provision of the 16 settlement governs the reconciliation docket that we just filed, which requires that 17 18 filing by March 15 of each year, where the Company reconciles the amount spent in the 19 20 prior year compared to the amount that was 21 approved in rates. As I mentioned, this docket, 22 23 the reconciliation docket, and the veg 24 management program in general will be

thoroughly reviewed in the upcoming rate case

21-138} [Prehearing Conference] {03-22-22}

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to address the following issues.

A number of things have 2 happened in the last few years, and they are 3 the following: In the 2016 rate case, the 4 Commission approved the Company moving from a 5 five-year cycle to a four-year cycle. 6 Real 7 rough numbers, we have a thousand miles of vines. And these aren't accurate numbers, 8 but just give you an illustration, under a 9 10 five-year cycle we would trim 200 each year, 200 miles each year; under a four-year cycle 11 we would be trimming 250 each year. When you 12 switch from a five- to a four-year cycle, it 13 is more expensive in the short term because 14 15 you are covering more miles per year, but in 16 the long term, since you're there more frequently, the trimming is less intensive; 17 18 you're getting back to those spots more quickly. And we projected it, and the basis 19 for the move was better reliability and 20 21 better costs. In the short term, however, it 22 is an increase in mileage. 23 The second factor is we have 24 lost the contribution from Consolidated 25 Communications. Under the vintage 1980

21-138} [Prehearing Conference] {03-22-22}

agreement between Liberty and Consolidated, 1 Consolidated obviously was its predecessor 2 then, contributed a certain amount of money 3 each year to the veg management. That number 4 was roughly half a million dollars a year in 5 recent years. That contract contained 6 7 another provision going back to 1980 that 8 simply allowed them to walk away from that part of the contract, and they did so a 9 10 couple years ago. So we have lost that 11 contribution.

The third change was a PUC 12 rule that went into effect a few years ago 13 that requires the -- defines the distance 14 15 that we had to trim away from lines. The new rule requires eight feet of side clearance. 16 Granite State Electric for decades had been 17 18 working under a side clearance of six feet. 19 So our corridors were very mature six-feet 20 corridors. To comply with eight feet, we are 21 cutting a lot of big trees because they had never been cut before. So that was another 22 23 change that we're trying to implement that 24 puts upward pressure on costs.

Another change was we had a
21-138} [Prehearing Conference] {03-22-22}

1 very favorable long-term contract with our tree-trimming contractor, Asplundh. 2 We signed it, I'm not exactly sure of the year. 3 I think it was in effect '16 or '17. 4 That contract expired at the end of '20. By the 5 time it expired, it was well below market. 6 7 We advised the Commission and others as those 8 years were going along that the good days will end when that contract ends. And in 9 fact it did. We went out to bid in the 10 summer of '20 for the next four-year contract 11 beginning '21, and the prices jumped 12 13 significantly. Another issue is the Company 14 15 that wanted that contract to begin in 2021 16 for the next four years, Clearway, did not do 17 well. And if you review the testimony, 18 you've seen that almost exactly a year ago, in March of 2021, they simply walked off the 19 20 iob. They were struggling the first couple 21 We worked hard to get them up to months.

speed to help them, and they simply said,
"We're not going to make payroll. We're
leaving." So that left us in a tough spot,
obviously. We turned to the No. 2 bidder,

1 which was Asplundh. They did step in. They charged more. They did not have enough crews 2 to do all the work that was planned, but they 3 at least "kept the finger in the dike," if 4 you will. So over 2021, we trimmed far less 5 than we planned because of that change and 6 7 some of these other factors. 8 So you put all that together, and what happened? First, we trimmed about 9 10 85 miles last year of the projected 200-plus. The primary reason was the Clearway default, 11 12 the time it took to get the replacement 13 contractor up to speed, and the fact that that replacement contractor simply couldn't 14 15 get enough bodies to do the work. Another 16 underlying factor here is people who do tree work have been leaving to go out west or 17 18 leaving the industry altogether. It's a very much smaller pool of workers. All the 19 20 utilities are competing for them. The prices 21 go up. Classic supply and demand. Second, because of those 22 23 factors, we trimmed only 85 miles. The cost 24 per mile was significantly higher in the 25 past. Our approved -- what's approved in

21-138} [Prehearing Conference] {03-22-22}

rates for annual trimming is \$2.4 million. 1 That came out of the rate case, the '19 rate 2 case that settled in 2020. 3 So we were supposed to spend 4 2.4 million per year. Last year we spent 1.9 5 million. Not in this docket, but in a 6 7 companion docket, we're asking the Commission to approve moving that underspent into 2022. 8 And that is allowed under the language of the 9 10 Settlement Agreement and the Order. But that's how we get to the \$3 million budget 11 that we've proposed here, is the 2.4 that's 12 13 in rates plus the \$500,000 we didn't spend last year gets you to \$3 million. 14 I'm 15 obviously using lawyer math. The third result of all of 16 17 this is we're seeing a -- possibly seeing a 18 downward trend in reliability metrics. We have trimmed less. And when you trim less, 19 more trees fall on wires and cause problems. 20 21 We had a number of years with a steady 22 improvement of reliability. The graphs were 23 all trending down. And now we've seen a tick 24 The metrics in this field are not up. immediate sometimes, as you all know. 25 You

get blips because of the weather and the like. But the initial numbers are that we're seeing an upward trend, or a poor trend in those metrics.

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So that leaves us now in 2022 5 with a lot of catch-up to do. And that's the 6 7 budget we presented to you, the \$3 million 8 budget. And in the testimony, the plan outlined in detail what we hope to do with 9 that \$3 million to begin catch up and begin 10 to set the stage for the proposal we will 11 12 make in the rate case next year. Frankly, 13 that proposal is going to be a significant increase in the VMP budget. For all these 14 15 reasons, it's simply going to take a lot more than \$2.4 million per year to, A, catch up, 16 and, B, do all the work that we should be 17 18 doing every year.

19And that leaves the Commission20and us with the two big factors that I think21inform VMP budget decisions. First, we22obviously have to trim trees. If we don't,23bad things will happen. And if we don't keep24up, you know, this is one of the classic25cases of deferred maintenance, we'll pay a

1 lot down the road. And obviously, if we don't trim trees, reliability goes downhill 2 On the other side, of course, this 3 fast. costs money. We all appreciate that there's 4 a sensitivity to rates. And so you end up 5 with this tension of spend more money to get 6 better performance by cutting trees; spend 7 8 less money and don't cut the trees and get poor performance. There's always trying to 9 10 find the right balance between those two factors. And we're here to work with the 11 Staff, DOE and the Commission to find that 12 13 right balance today, and certainly more substantively the upcoming rate case. 14 Thank 15 you. 16 PRESIDING OFFICER SIMPSON: Thank 17 you, Mr. Sheehan. 18 Mr. Dexter. 19 MR. DEXTER: Thank you, 20 Commissioner. We appreciate the background 21 provided by Attorney Sheehan. And I don't 22 think I disagree with any of the procedural 23 discussion that he gave, in terms of the 24 history of the program. From the Department of 25 Energy's perspective, we were Staff of the PUC

at the time the last rate case was settled, presented and approved. And our role in this case, our objective in this case is that this 2022 plan conform to the requirements that were set out in the 19-064 rate case because that's the time period that's covered by that settlement.

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It appears that the Company 8 has come up with a budget that is in the 9 ballpark of what was agreed to in the 19-064 10 rate case. But unfortunately, the work 11 that's being done under that budget is 12 13 significantly less than what was envisioned when the rate case settlement was presented 14 15 and approved, in that, that rate case 16 settlement included a four-year trim cycle which, you know, was not completed, frankly. 17 18 And we've heard the reasons from the Company, you know, why it wasn't completed. 19 But 20 that's something that we will be looking at 21 in this case. In other words, what we're trying to achieve here is compliance with the 22 23 19-064 settlement which included \$2.2 million 24 in rates and a four-year trim cycle, 25 compliant with the PUC rule that's been in

place now for five or six or seven years, or 1 something like that. I'm not sure exactly. 2 The Company has indicated that 3 the budget from the rate case was 2.4 4 million. DOE wants to go back and look at 5 what was built into that settlement. 6 Μv 7 recollection, without having delved into this, is that it was 2.2 million built into 8 rates, with the opportunity for a 10 percent 9 overflow, which would get you to the 2.4 10 million that Attorney Sheehan mentioned. 11 Ι don't recall whether the 2.4 was actually 12 built into the rates or that was something 13 that needed to come in and be requested in a 14 15 reconciliation docket. It's not a big issue, but it's something we want to look into. 16 I agree with Attorney Sheehan 17 18 that this phase of this proceeding has not been docketed in the past. This is something 19 20 that, according to the settlement back in 21 13-063, was done informally. It was usually meeting between the Staff of the PUC and the 22 23 Company, and I guess the Attorney General 24 from time to time -- I'm sorry, the Consumer Advocate from time to time. 25 I'm not sure

21-138} [Prehearing Conference] {03-22-22}

exactly if they participated.

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Having been docketed, we agree 2 with the Company that the issue before the 3 Commission is whether or not the budget that 4 they presented is reasonable. So we agree 5 that's the issue. We agree that the yard 6 7 stick for measuring whether that's reasonable is how closely it conforms to the agreement 8 from 19-064; and if it doesn't, are there 9 good reasons, you know, why it doesn't. 10 So those are the issues we'll be discussing. 11 We want to hear more about the Clearway 12 13 situation that came up. We want to explore the absence of payments from Consolidated. 14 15 And also we want to look at the allocation of the \$3 million, how it is spread across the 16 various veg management activities that are 17 18 laid out line by line in the budget. And I guess the one thing 19 we're hearing from this, which does not come 20 21 as a surprise, is that there will be a significant request for increased funds in 22 23 the next Liberty electric rate case, which we 24 understand is coming in 2023. So we will 25 consider ourselves put on notice. As I said,

21-138} [Prehearing Conference] {03-22-22}

1 that does not come as a surprise based on some of the information we've been seeing 2 from the Company over the past couple of 3 years. But in our view, that's for that 4 case, not for this case. This case, as I've 5 said a number of times, is conformance with 6 7 the 19-064 Settlement. 8 Mr. Sheehan -- Attorney Sheehan was kind enough to put together a 9 draft procedural schedule, which we've 10 reviewed and want to talk about at our tech 11 session which follows this. And I believe we 12 13 will be presenting a joint proposed procedural schedule sometime shortly after 14 15 the tech session, as requested in the Commission's procedural order that 16 established this prehearing conference. 17 18 So with that, that completes my opening statement. 19 PRESIDING OFFICER SIMPSON: 20 Thank 21 you, Attorney Dexter. And a collaborative 22 process on a procedural schedule is greatly 23 appreciated by the Commissioners. Thank you. 24 I think the Company and the 25 Department have noted some areas that we've [Prehearing Conference] {03-22-22} 21-138}

also found were ripe for review. 1 We noted in our commencement of the adjudicative 2 proceeding and notice of preconference order 3 that we were interested in seeing further 4 discussion and analysis prior to a final 5 hearing on this matter regarding accounting 6 7 for the Company's projected costs of the calendar year 2022 vegetation management 8 plan; whether the plan and proposed budget 9 are consistent with prior Commission orders; 10 and what actions the Company has taken and 11 will take to control costs. 12 We recognize that for this 13 prehearing conference the Company witnesses 14 15 may not be prepared to comment today. We did 16 identify some areas with alignment in many 17 respects to what the Department and the 18 Company have identified, where it would be helpful if the Company could provide more 19 insight and additional testimony. 20 Those 21 areas include: How the goals of the Settlement in the DG 06-107 Settlement in 22 23 Order 24,777 have been met or not been met; 24 whether changes to the process for annual reconciliation of REP and VMP costs are 25

1 warranted; Company analyses, including cost benefit and impacts to reliability metrics, 2 including SAIDI and SAIFI; the cycles used 3 for vegetable management; possible options 4 for addressing the loss of revenue for 5 vegetable management by joint owners and 6 7 attachers; whether changes to PUC rules, specifically PUC 307.10, should be discussed, 8 given that the changes identified by the 9 10 Company as an area of concern occurred eight years ago; and a discussion concerning 11 whether REP and VMP costs would be better 12 13 reconciled in the Company's general rate cases as noted. We would encourage the 14 15 parties to consider these questions throughout their discussions in this 16 proceeding. And as mentioned by the Company, 17 18 and I believe the Department as well, we'd appreciate any updates with respect to the 19 reporting requirements as per the DG 06-107 20 21 Settlement, as modified by subsequent 22 settlements and orders. We would anticipate 23 that such reports would be prepared by the 24 Company, provided to Energy for their review, and available to the Commission well in 25

advance of the final hearing on this matter. 1 Is there anything else that 2 the parties would like to discuss today? 3 MR. SHEEHAN: So the schedule that 4 we have informally exchanged, the basic track 5 was to get this case resolved at the same time 6 7 as the reconciliation, which is a relatively short track. That's the mainline rate change. 8 So that was sort of the framework we used. 9 And again, as Mr. Dexter said, we'll finalize it 10 for your review. The reason for that is it is 11 12 a 2022 budget, and we are in 2022. So it 13 can't -- the longer it goes into the year, the harder it would be for us to react to any 14 15 change in that budget. So given the list of information you've mentioned, a lot of it is 16 available, of course, and a lot of it's in the 17 18 testimony and in the plan. But I guess the question is: 19 20 What does the Commission see us giving you, 21 if you accept that schedule, which would be a 22 hearing in a month? What do you foresee as 23 to how to get all that information to you? 24 Are you looking to -- expecting to see a 25 package of revised testimony that makes sure

21-138} [Prehearing Conference] {03-22-22}

all those questions have been answered, or 1 live testimony on those topics would be 2 sufficient? Just so we give you what you're 3 looking for. 4 PRESIDING OFFICER SIMPSON: In 5 reaction to that, I would say if the Department 6 7 and the Company can provide us with a 8 procedural schedule that you both agree to, then we can determine the next steps, 9 10 appropriate next steps from that given schedule provided by both the parties. 11 12 MR. SHEEHAN: Okay. PRESIDING OFFICER SIMPSON: 13 And Commissioner Chattopadhyay. 14 15 COMMISSIONER CHATTOPADHYAY: So 16 that I fully understand exactly what you're 17 saying, so the procedural schedule that you 18 have in mind right now, that is driven by the need to wrap up things by May, if I understood 19 20 right. 21 But as far as the points that 22 Commissioner Simpson was making, it would be 23 helpful for us to understand what do you, the 24 parties, think, as well as the Company of 25 course, think that would work in terms of the

1 information that we are seeking. I mean, I'm just -- personally, I don't believe there's 2 enough time to do it by May. But it's up to 3 the parties to think through it and come up 4 with a approach that would help us. 5 PRESIDING OFFICER SIMPSON: 6 7 Attorney Dexter, do you have something to add? 8 MR. DEXTER: Well, I'm not sure. I probably shouldn't say anything, but I'll 9 10 give it a shot. Again, we go back to this was 11 12 set up years ago, a decade ago, as an 13 informal process. And each year the Company filed a plan, and there was informal 14 15 discussions between the Staff and the Company. And as I said, often it -- my 16 17 recollection was many years there was 18 agreement, some years there weren't agreement. But the fact of the matter is the 19 20 Company had to go forward. And so they 21 presented a plan, we'd have the discussion in 22 the early part of the year, and by the time 23 tree-trimming season came around, they knew 24 what they were going to do. 25 I sympathize with the

Company's position, that if this docket isn't 1 wrapped up in time for the tree-trimming 2 season, I'm not sure what we've accomplished. 3 So let's say we took three or four months and 4 went through all these detailed plans that 5 the Company has. If it's then too late for 6 7 them to implement -- again, getting back to what the nature of this docket is, it's a, 8 you know, it's always been an informal 9 review, sort of to keep us in the loop as to 10 what the Company was doing. 11 12 The basic dollar figures were 13 set in the rate case, as I said. And in the annual reconciliation dockets, there has been 14 15 some allowance for collection of over-spend 16 or under-spend. But typically they've been over-spend. That docket was filed a week or 17 18 so ago. But my understanding of that 19 20 docket, and correct me if I'm wrong, Attorney 21 Sheehan, that's a reconciliation of 2021 actual, not 2022. 22 23 MR. SHEEHAN: Correct. 24 That, according to MR. DEXTER: the settlement back in 2013, allows for rate 25 [Prehearing Conference] {03-22-22} 21-138}

changes in May. So I believe that's where the 1 Company came up with the May 1st date. 2 So I'm rambling a bit here, 3 but we want to use the tech session to get 4 The schedule has an 5 some information. opportunity for Staff to put in testimony if 6 7 we are in, you know, significant disagreement 8 with the plan, which we will do. And we'll do the best we can by May 1st. But I think 9 10 extending it beyond May 1st for an in-depth analysis of this is counterproductive to 11 ultimately giving the Company the direction 12 13 that it needs before the trimming season starts. 14 15 So let me sum up by saying we 16 started with an informal process which, you know, seemed to have worked over the years. 17 18 I would -- the Department of Energy would not be interested in making this into such a 19 20 detailed, formal investigation that it 21 prevents the Company from getting the direction that it needs before the 22 23 tree-trimming season. 24 PRESIDING OFFICER SIMPSON: Thank 25 you, Attorney Dexter.

Do you have anything to add, Attorney Sheehan? MR. SHEEHAN: Yeah, I quess just

to supplement that, given the limited issue 4 that's before the Commission in this docket, 5 and we totally understand about the desire for 6 7 you folks to dive in, again, all of it -- most of the information I presented is going to 8 support a rate case request, and that's next 9 10 year. And then of course everyone's diving in to their heart's content. So I guess I would 11 12 echo what Mr. Dexter said, that maybe we save 13 some of that for then. Again, we'll have live bodies on the stand in this docket in an April 14 15 hearing, if you approve the schedule, to at 16 least answer a lot of the questions, but maybe not to the depth that you may be thinking. 17 18 PRESIDING OFFICER SIMPSON: Commissioner Chattopadhyay. 19 COMMISSIONER CHATTOPADHYAY: 20 I'm 21 just speaking as Commissioner Chattopadhyay I think the tree-trimming cycle issue is 22 here. 23 important. And I fully understand the need to 24 take care of what needs to be done right now. 25 So my point earlier was more in the nature of

21-138 [Prehearing Conference] {03-22-22}

figuring out not necessarily in this docket 1 itself, but overall strategy to address the 2 issues that have been raised. And it would be 3 useful for the folks to think through it, even 4 if you are being driven by the May deadline, to 5 at least ensure that you know exactly the kind 6 7 of things that ultimately have to be looked at. 8 So that was my point. 9 If you don't mind, I have a 10 very quick question. I know there's nobody here, you know, going to be using the 11 12 testimony to support what they're saying. 13 But you mentioned that in 2021, 85 miles was taken care of. What was the plan earlier? 14 15 Was it 220 or 200? 16 MS. GREEN: Approximately 230. 17 COMMISSIONER CHATTOPADHYAY: 18 Approximately 230. And what are you anticipating in 2022? 19 20 A hundred fifty-three. MS. GREEN: 21 COMMISSIONER CHATTOPADHYAY: One hundred fifty-three? Okay. 22 Is that --23 typically is that a lower number than what you 24 would have done? 25 MS. GREEN: Yes. Sorry.

1 MR. SHEEHAN: Yes. And the basic math is with the increased costs, \$3 million 2 only buys you so many miles. 3 COMMISSIONER CHATTOPADHYAY: Okay. 4 MR. SHEEHAN: We can't trim 5 230 miles plus all the other obligations of 6 7 tree trimming with those dollars. And if you read the testimony, to do everything would 8 require about \$5 million. We're not asking 9 10 that, but we put that information in the 11 testimony. 12 COMMISSIONER CHATTOPADHYAY: Do 13 you have a sense right now of how many years would be needed to catch up? 14 15 MR. SHEEHAN: I don't. I suspect But I can tell 16 the people to my right may. 17 you, Commissioner, that the things you're 18 asking us to think about, we are thinking about actively and constantly. And I'm confident 19 that we could answer all of these questions at 20 a hearing with Mr. Steele and Ms. Green in this 21 matter and --22 23 COMMISSIONER CHATTOPADHYAY: Okay. 24 And, you know, I'm generally also focused on 25 when you think about cost benefit analysis,

1 there needs to be some -- there needs to be a reasonable analysis of what the long-term 2 benefits, you know -- I would like to see that. 3 MR. SHEEHAN: The basic analysis 4 that is done in this area is the performance 5 metrics; how many dollars to increase or better 6 7 the SAIDI or the SAIFI. And those are the ups and downs. And again, very simplistically, 8 more dollars spent will give you better 9 10 numbers. But the Company can get that down to dollars per hour of and dollars per frequency 11 based on -- those numbers are all something 12 13 they look at regularly. PRESIDING OFFICER SIMPSON: 14 So I 15 just want to say we really appreciate the input 16 from both the parties here today. Certainly our attention is -- or I should say that we 17 18 certainly recognize the timeliness of the season and the work that has to be done. 19 Given 20 the changes to the composition of the 21 Commission, PUC Staff now the Department of 22 Energy, this seemed like a good opportunity to 23 convene the parties and take a look at the 24 nuances of this particular issue, particularly 25 given the dimension of the issues that the

Company identified with tree-trimming 1 personnel, processes and costs that they've 2 experienced over the last year or so, and they 3 anticipate moving forward. 4 In terms of moving forward in 5 this proceeding, certainly the technical 6 7 session that the parties mentioned subsequent 8 to this hearing may provide an opportunity for proposal of a Settlement Agreement in 9 10 this particular matter with respect to the 2022 budget, as well as a process for moving 11 12 forward; how the parties, the Department and 13 the Commission might approach these filings in the future, given the changes to the 14 15 administration. I think that's all that I 16 17 have. Is there anything anybody else would 18 like to add? Any questions raised? 19 [No verbal response] 20 PRESIDING OFFICER SIMPSON: Okay. 21 Well, thank you. We're adjourned. 22 (Hearing concluded at 9:36 a.m.) 23 24 25 $\{03-22-22\}$ 21-138} [Prehearing Conference]

CERTIFICATE

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I, Susan J. Robidas, a Licensed 2 3 Shorthand Court Reporter and Notary Public of the State of New Hampshire, do hereby 4 certify that the foregoing is a true and 5 accurate transcript of my stenographic 6 7 notes of these proceedings taken at the place and on the date hereinbefore set 8 forth, to the best of my skill and ability 9 10 under the conditions present at the time. I further certify that I am neither 11 12 attorney or counsel for, nor related to or 13 employed by any of the parties to the action; and further, that I am not a 14 15 relative or employee of any attorney or 16 counsel employed in this case, nor am I financially interested 17 in this action. 18 (ORIGINAL CERTIFICATION FILED WITH 19 PUBLIC UTILITIES COMMISSION) 20 21 Susan J. Robidas, LCR/RPR Licensed Shorthand Court Reporter 22 Registered Professional Reporter N.H. LCR No. 44 (RSA 310-A:173) 23 24 25

Prehearing Conference March 22, 2022

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| \$500,000 (1) | 10:18;20:11;23:12, | 6:6;12:8;26:15 | benefit (2) | 13:10,16;28:14 |
| 12:13 | 12;24:18 | approved (6) | 20:2;28:25 | catch-up (1) |
| | agree (5) | 7:21;8:5;11:25,25; | benefits (1) | 13:6 |
| [| 16:17;17:2,5,6; | 15:2,15 | 29:3 | cause (1) |
| L | - 22:8 | approximately (3) | best (1) | 12:20 |
| [No (3) | agreed (1) | 6:7;27:16,18 | 25:9 | certain (1) |
| 5:6,10;30:19 | 15:10 | April (1) | better (6) | 9:3 |
| 2.0,10,20.17 | – agreeing (1) | 26:14 | 8:20,21;14:7; | certainly (4) |
| Α | 7:10 | area (2) | 20:12;29:6,9 | 14:13;29:16,18; |
| | Agreement (7) | 20:10;29:5 | beyond (1) | 30:6 |
| absence (1) | 6:13;9:1;12:10; | areas (3) | 25:10 | Chairman (1) |
| 17:14 | 17:8;23:18,19;30:9 | 18:25;19:16,21 | bid (1) | 3:7 |
| | alignment (1) | around (1) | 10:10 | change (6) |
| accept (1) | 19:16 | 23:23 | bidder (1) | 9:12,23,25;11:6; |
| 21:21 | allocation (1) | Asplundh (2) | 10:25 | 21:8,15 |
| accomplished (1) | 17:15 | 10:2;11:1 | big (3) | changes (8) |
| 24:3 | allowance (1) | attachers (1) | 9:21;13:20;16:15 | 5:16,21;19:24; |
| according (2) | 24:15 | 20:7 | bit (2) | 20:7,9;25:1;29:20; |
| 16:20;24:24 | allowed (2) | Attachment (2) | 5:15;25:3 | 30:14 |
| account (1) | 9:8;12:9 | 6:12,14 | blips (1) | charged (1) |
| 7:1 | 2 | | | 5 |
| accounting (1) | allows (1) | attention (1) | 13:1 | 11:2 Chattana Ilana (11) |
| 19:6 | 24:25 | 29:17 | bodies (2) | Chattopadhyay (11) |
| accurate (1) | almost (1) | Attorney (11) | 11:15;26:14 | 3:9;22:14,15; |
| 8:8 | 10:18 | 4:18;14:21;16:11, | both (3) | 26:19,20,21;27:17, |
| achieve (1) | along (1) | 17,23;18:8,21;23:7; | 22:8,11;29:16 | 21;28:4,12,23 |
| 15:22 | 10:8 | 24:20;25:25;26:2 | briefly (1) | Chris (1) |
| across (2) | altogether (1) | available (2) | 3:20 | 3:24 |
| 4:6;17:16 | 11:18 | 20:25;21:17 | broader (2) | Classic (2) |
| actions (1) | always (2) | away (2) | 4:5;5:25 | 11:21;13:24 |
| 19:11 | 14:9;24:9 | 9:8,15 | budget (17) | clearance (2) |
| actively (1) | amount (3) | | 6:5,6;7:9;12:11; | 9:16,18 |
| 28:19 | 7:19,20;9:3 | В | 13:7,8,14,21;15:9,12; | Clearway (3) |
| activities (1) | analyses (1) | | 16:4;17:4,18;19:9; | 10:16;11:11;17:12 |
| 17:17 | 20:1 | back (7) | 21:12,15;30:11 | closely (1) |
| | analysis (5) | 8:18;9:7;16:5,20; | built (3) | 17:8 |
| actual (1) | 19:5;25:11;28:25; | 23:11;24:7,25 | 16:6,8,13 | collaborative (1) |
| 24:22 | 29:2,4 | background (1) | buys (1) | 18:21 |
| actually (1) | analyst (1) | 14:20 | 28:3 | collection (1) |
| 16:12 | 4:15 | bad (1) | 20.5 | 24:15 |
| add (3) | annual (3) | 13:23 | С | coming (1) |
| 23:7;26:1;30:18 | 12:1;19:24;24:14 | balance (2) | | 17:24 |
| additional (1) | | | colondon (2) | |
| 19:20 | answered (1) 22:1 | 14:10,13 | calendar (2) 6:22;19:8 | commencement (1) 19:2 |
| address (2) | | ballpark (1) | | |
| 8:1;27:2 | anticipate (2) | 15:10 | came (4) | $\begin{array}{c} \text{comment} (1) \\ 10.15 \end{array}$ |
| addressing (1) | 20:22;30:4 | bare (1) | 12:2;17:13;23:23; | 19:15 |
| 20:5 | anticipating (1) | 6:17 | 25:2 | comments (1) |
| adjourned (1) | 27:19 | based (2) | can (5) | 7:1 |
| 30:21 | appearances (1) | 18:1;29:12 | 22:7,9;25:9;28:16; | Commission (17) |
| adjudicative (1) | 3:14 | basic (4) | 29:10 | 4:21;5:25;6:6;7:5, |
| 19:2 | appearing (1) | 21:5;24:12;28:1; | care (2) | 13;8:5;10:7;12:7; |
| administration (1) | 4:13 | 29:4 | 26:24;27:14 | 13:19;14:12;17:4; |
| | | | | |

| 2022 REP/VMP Progra | m Plan | | | March 22, 2022 |
|----------------------------------|-------------------------------------|---------------------|--------------------------------|----------------------------|
| 19:10;20:25;21:20; | Consolidated (4) | | discuss (1) | eight (3) |
| | 8:24;9:1,2;17:14 | | 21:3 | 9:16,20;20:10 |
| 26:5;29:21;30:13 | | D | | |
| Commissioner (16) | constantly (1) 28:19 | | discussed (1) 20:8 | elected (2) |
| 3:6,9;4:13;14:20; | | date (1) | | 7:4,12 Electric (5) |
| 22:14,15,22;26:19, | Consumer (1) 16:24 | 25:2 | discussing (1) 17:11 | |
| 20,21;27:17,21;28:4, 12,17,23 | contained (1) | days (1) | discussion (4) | 3:12,18;4:1;9:17; 17:23 |
| Commissioners (1) | 9:6 | 10:8 | 14:23;19:5;20:11; | else (2) |
| 18:23 | content (1) | DE (2) | 23:21 | 21:2;30:17 |
| Commission's (1) | 26:11 | 3:10;6:13 | discussions (2) | encourage (1) |
| 18:16 | contract (7) | deadline (1) | 20:16;23:15 | 20:14 |
| Communications (1) | 9:6,9;10:1,5,9,11, | 27:5 | distance (1) | end (3) |
| 8:25 | 15 | decade (1) | 9:14 | 10:5,9;14:5 |
| companion (1) | contractor (3) | 23:12 | dive (1) | ends (1) |
| 12:7 | 10:2;11:13,14 | decades (1) | 26:7 | 10:9 |
| Company (36) | contributed (1) | 9:17 | diving (1) | Energy (6) |
| 3:25;5:1,17;6:20, | 9:3 | decisions (1) | 26:10 | 4:11,14;7:6;20:24; |
| 23;7:4,19;8:5;10:14; | contribution (2) | 13:21 | Division (1) | 25:18;29:22 |
| 15:8,18;16:3,23; | 8:24;9:11 | deems (1) | 4:16 | Energy's (1) |
| 17:3;18:3,24;19:11, | control (1) | 6:24 | Docket (21) | 14:25 |
| 14,18,19;20:1,10,17, | 19:12 | default (1) | 3:10;5:19;6:3,5,11, | Enhancement (2) |
| 24;22:7,24;23:13,16, | convene (1) | 11:11 | 19;7:7,14,16,22,23; | 3:13;6:15 |
| 20;24:6,11;25:2,12, | 29:23 | deferred (1) | 12:6,7;16:15;24:1,8, | enough (4) |
| 21;29:10;30:1 | conversation (1) | 13:25 | 17,20;26:5,14;27:1 | 11:2,15;18:9;23:3 |
| Company's (4) | 7:8 | defines (1) | docketed (2) | ensure (1) |
| 6:4;19:7;20:13; | corporate (1) | 9:14 | 16:19;17:2 | 27:6 |
| 24:1 | 4:5 | delved (1) | dockets (1) | envisioned (1) |
| compared (1) | Corp's (1) | 16:7 demand (1) | 24:14 | 15:13 |
| 7:20 | 3:12 | 11:21 | DOE (2) | Erica (1) |
| competing (1) | corridors (2) | Department (12) | 14:12;16:5 | 4:2 |
| 11:20 | 9:19,20 | 4:10,14;5:3;7:6; | dollar (1) | established (1) |
| completed (2) | cost (3) | 14:24;18:25;19:17; | 24:12 | 18:17 |
| 15:17,19 | 11:23;20:1;28:25 | 20:18;22:6;25:18; | dollars (6) | even (1) |
| completes (1) | costs (9) | 29:21;30:12 | 9:5;28:7;29:6,9,11, | 27:4 |
| 18:18 | 8:21;9:24;14:4; | depth (1) | 11 | everyone (1) |
| compliance (1) | 19:7,12,25;20:12; | 26:17 | done (6) | 3:3 |
| 15:22 | 28:2;30:2 | desire (1) | 15:12;16:21;26:24; | everyone's (1) |
| compliant (1) | counterproductive (1) | 26:6 | 27:24;29:5,19 | 26:10 |
| 15:25 | 25:11 | detail (1) | down (3) | exactly (6) |
| comply (1) | country (1) | 13:9 | 12:23;14:1;29:10 | 10:3,18;16:2;17:1; |
| 9:20 | 4:6 | detailed (2) | downhill (1) | 22:16;27:6 |
| composition (1) | couple (3) | 24:5;25:20 | 14:2 | exchanged (1) |
| 29:20 | 9:10;10:20;18:3 | determine (1) | downs (1) | 21:5 |
| concern (1) | course (7) | 22:9 | 29:8 | exist (1) |
| 20:10 | 3:21;7:2,13;14:3; | DEXTER (13) | downward (1) | 7:3 |
| concerning (1) | 21:17;22:25;26:10 | 4:12,13,18;5:2; | 12:18 | expecting (1) |
| 20:11 | covered (1) | 14:18,19;18:21; | draft (1) | 21:24 |
| concluded (1) | 15:6 | 21:10;23:7,8;24:24; | 18:10 | expensive (1) |
| 30:22 | covering (1) | 25:25;26:12 | driven (2) | 8:14 |
| conference (4) | 8:15 | DG (2) | 22:18;27:5 | experienced (1) |
| 3:7,11;18:17;19:14 | crews (1) | 19:22;20:20 | Dudley (2) | 30:3 |
| confident (1) | 11:2 | dike (1) | 4:15,19 | expired (2) |
| 28:19 | cut (2) | 11:4 | Е | 10:5,6 |
| conform (1) 15.4 | 9:22;14:8 | dimension (1) | Ľ | explain (1) |
| 15:4 | cutting (2) | 29:25 | aarlian (2) | 6:10 |
| conformance (1) | 9:21;14:7 | direction (2) | earlier (2) | explore (1) |
| 18:6 | cycle (8) 8:6.6.10.11.13: | 25:12,22 | 26:25;27:14 | 17:13 extending (1) |
| conforms (1) | 8:6,6,10,11,13; | director (1) | early (1) | extending (1) |
| 17:8 consider (2) | 15:16,24;26:22 | 4:1 | 23:22 | 25:10 |
| consider (2) | cycles(1) | disagree (1) | echo (1) | F |
| 17:25;20:15 consistent (1) | 20:3 | 14:22 | 26:12 effect (2) | r |
| 19:10 | | disagreement (1) | 9:13;10:4 | face (2) |
| 17.10 | | 25:7 | 7.13,10.4 | 14CC (4) |

Prehearing Conference March 22, 2022

| 2022 REF/VMF Progra | | 1 | T | |
|---------------------|----------------------|----------------------|----------------------|---------------------|
| 3:19,19 | follows (1) | Granite (3) | 12:25 | items (2) |
| faces (1) | 18:12 | 3:11,17;9:17 | impacts (1) | 6:8,18 |
| 3:18 | foresee (1) | graphs (1) | 20:2 | 0.0,10 |
| fact (3) | 21:22 | 12:22 | implement (3) | J |
| 10:10;11:13;23:19 | formal (1) | greatly (1) | 6:25;9:23;24:7 | J |
| | | | | Low (1) |
| factor (2) | 25:20 | 18:22 | important (1) | Jay (1) |
| 8:23;11:16 | former (1) | Green (5) | 26:23 | 4:15 |
| factors (4) | 7:3 | 3:23;27:16,20,25; | improvement (1) | job (1) |
| 11:7,23;13:20; | forward (4) | 28:21 | 12:22 | 10:20 |
| 14:11 | 23:20;30:4,5,12 | guess (5) | include (1) | joined (2) |
| fall (1) | found (1) | 16:23;17:19;21:19; | 19:21 | 3:8;4:14 |
| 12:20 | 19:1 | 26:3,11 | included (2) | joint (2) |
| far (2) | four (2) | | 15:16,23 | 18:13;20:6 |
| 11:5;22:21 | 10:16;24:4 | Н | including (2) | jumped (1) |
| fast (1) | four-year (6) | | 20:1,3 | 10:12 |
| 14:3 | 8:6,11,13;10:11; | half (1) | increase (3) | |
| favorable (1) | 15:16,24 | 9:5 | 8:22;13:14;29:6 | K |
| 10:1 | framework (1) | Hampshire (1) | increased (2) | |
| feet (3) | 21:9 | 4:10 | 17:22;28:2 | keep (2) |
| 9:16,18,20 | Frankly (2) | happen (1) | in-depth (1) | 13:23;24:10 |
| few (2) | 13:12;15:17 | 13:23 | 25:10 | kept (1) |
| 8:3;9:13 | frequency (1) | happened (3) | indicated (1) | 11:4 |
| field (1) | 29:11 | 6:8;8:3;11:9 | 16:3 | kind (2) |
| 12:24 | frequently (1) | hard (1) | industry (1) | 18:9;27:6 |
| fifty-three (2) | 8:17 | 10:21 | 11:18 | knew (1) |
| 27:20,22 | fully (2) | harder (1) | inform (1) | 23:23 |
| figures (1) | 22:16;26:23 | 21:14 | 13:21 | knowing (1) |
| 24:12 | funds (1) | hear (2) | informal (4) | 7:9 |
| | 17:22 | | | |
| figuring (1) | | 5:21;17:12 | 23:13,14;24:9; | knowledge (1) |
| 27:1 | further (1) | heard (1) | 25:16 | 4:22 |
| file (3) | 19:4 | 15:18 | informally (2) | T |
| 5:22;7:4,12 | future (1) | hearing (8) | 16:21;21:5 | L |
| filed (4) | 30:14 | 17:20;19:6;21:1, | information (7) | |
| 5:20;7:17;23:14; | G | 22;26:15;28:21;30:8, | 18:2;21:16,23; | laid (1) |
| 24:17 | G | 22 | 23:1;25:5;26:8;28:10 | 17:18 |
| filing (1) | | heart's (1) | initial (2) | language (1) |
| 7:18 | gave (1) | 26:11 | 5:12;13:2 | 12:9 |
| filings (1) | 14:23 | Heather (3) | input (1) | last (7) |
| 30:13 | general (3) | 3:22,22,24 | 29:15 | 4:3;8:3;11:10;12:5, |
| final (2) | 7:24;16:23;20:13 | help (2) | insight (1) | 14;15:1;30:3 |
| 19:5;21:1 | generally (1) | 10:22;23:5 | 19:20 | late (1) |
| finalize (1) | 28:24 | helpful (3) | intensive (1) | 24:6 |
| 21:10 | gets (1) | 5:24;19:19;22:23 | 8:17 | lawyer (1) |
| find (2) | 12:14 | higher (1) | interested (2) | 12:15 |
| 14:10,12 | given (8) | 11:24 | 19:4;25:19 | least (4) |
| finger (1) | 5:16;20:9;21:15; | history (1) | intervene (1) | 7:11;11:4;26:16; |
| 11:4 | 22:10;26:4;29:19,25; | 14:24 | 4:22 | 27:6 |
| first (3) | 30:14 | hope (1) | intervenors (1) | leaves (2) |
| 10:20;11:9;13:21 | giving (2) | 13:9 | 5:5 | 13:5,19 |
| five (1) | 21:20;25:12 | hour (1) | into (11) | leaving (3) |
| 16:1 | goals (1) | 29:11 | 6:25;7:11;9:13; | 10:24;11:17,18 |
| five- (1) | 0 | hundred (2) | | |
| 8:13 | 19:21 goos (2) | 27:20,22 | 12:8;16:6,7,8,13,16; | left (1) |
| | goes(2) | 21.20,22 | 21:13;25:19 | 10:24 |
| five-year (2) | 14:2;21:13 | т | introduce (1) | lengthy (1) |
| 8:6,10 | Goldner's (1) | Ι | 3:20 | 5:15 |
| Florida (1) | 3:8 | | investigation (1) | less (6) |
| 4:2 | Good (8) | identified (3) | 25:20 | 8:17;11:5;12:19, |
| focused (1) | 3:2,4;4:12,18;5:18; | 19:18;20:9;30:1 | issue (8) | 19;14:8;15:13 |
| 28:24 | 10:8;17:10;29:22 | identify (1) | 5:23;10:14;16:15; | Liberty (6) |
| folks (2) | governed (1) | 19:16 | 17:3,6;26:4,22;29:24 | 3:11,15,17;4:3;9:1; |
| 26:7;27:4 | 6:12 | illustration (1) | issues (4) | 17:23 |
| following (3) | governs (1) | 8:9 | 8:1;17:11;27:3; | limited (1) |
| 6:22;8:1,4 | 7:16 | immediate (1) | 29:25 | 26:4 |
| · · · · · · | | | | |

Prehearing Conference March 22, 2022

| 2022 REP/VMP Progra | | 1 | T | March 22, 2022 |
|----------------------|----------------------|----------------------|-----------------------|---------------------|
| line (2) | matters (2) | 26:7 | 13:22;14:1 | particular (4) |
| 17:18,18 | 4:21;5:8 | motions (2) | occurred (1) | 6:11,18;29:24; |
| | | | | |
| lines (1) | mature (1) | 4:23,24 | 20:10 | 30:10 |
| 9:15 | 9:19 | move (1) | off (1) | particularly (1) |
| list (1) | may (11) | 8:20 | 10:19 | 29:24 |
| 21:15 | 19:15;22:19;23:3; | moved (1) | OFFICER (17) | parties (9) |
| live (2) | 25:1,2,9,10;26:17; | 4:4 | 3:2,5;4:8,17;5:4,7, | 20:15;21:3;22:11, |
| 22:2;26:13 | 27:5;28:16;30:8 | moving (5) | 11;6:1;14:16;18:20; | 24;23:4;29:16,23; |
| long (1) | maybe (3) | 8:5;12:8;30:4,5,11 | 22:5,13;23:6;25:24; | 30:7,12 |
| 8:16 | 5:15;26:12,16 | much (1) | 26:18;29:14;30:20 | past (4) |
| longer (1) | mean (1) | 11:19 | often (1) | 7:6;11:25;16:19; |
| 21:13 | 23:1 | Mullen's (1) | 23:16 | 18:3 |
| long-term (2) | measuring (1) | 4:4 | old (3) | Paul (1) |
| 10:1;29:2 | 17:7 | | 3:18,19;4:4 | 4:13 |
| look (5) | meeting (1) | Ν | one (3) | pay (1) |
| 16:5,16;17:15; | 16:22 | | 13:24;17:19;27:21 | 13:25 |
| 29:13,23 | Menard (1) | nature (2) | only (2) | payments (1) |
| looked (1) | 4:2 | 24:8;26:25 | 11:23;28:3 | 17:14 |
| 27:7 | mentioned (7) | necessarily (1) | opened (1) | payroll (1) |
| looking (3) | 6:7;7:22;16:11; | 27:1 | 7:13 | 10:23 |
| 15:20;21:24;22:4 | 20:17;21:16;27:13; | need (2) | opening (2) | people (2) |
| loop (1) | 30:7 | 22:19;26:23 | 5:15;18:19 | 11:16;28:16 |
| 24:10 | met (2) | needed (2) | opportunity (5) | per (7) |
| loss (1) | 19:23,23 | 16:14;28:14 | 5:18;16:9;25:6; | 8:15;11:24;12:5; |
| 20:5 | metrics (5) | | 29:22;30:8 | 13:16;20:20;29:11, |
| | | needs (5) | | 13.10,20.20,29.11, |
| lost(2) | 12:18,24;13:4; | 25:13,22;26:24; | ops (1) 4:1 | |
| 8:24;9:10 | 20:2;29:6 | 29:1,1 | | percent (1) |
| lot (7) | might (1) | new (5) | options (1) | 16:9 |
| 9:21;13:6,15;14:1; | 30:13 | 3:19,19,25;4:10; | 20:4 | performance (3) |
| 21:16,17;26:16 | Mike (1) | 9:15 | Order (4) | 14:7,9;29:5 |
| lower (1) | 3:16 | next (12) | 12:10;18:16;19:3, | period (1) |
| 27:23 | mile (1) | 3:21,22,24;5:22; | 23 | 15:6 |
| Lucky (1) | 11:24 | 7:15;10:11,16;13:12; | orders (2) | personally (1) |
| 4:7 | mileage (1) | 17:23;22:9,10;26:9 | 19:10;20:22 | 23:2 |
| | 8:22 | nobody (1) | others (1) | personnel (1) |
| \mathbf{M} | miles (8) | 27:10 | 10:7 | 30:2 |
| | 8:7,11,15;11:10, | None (1) | ourselves (1) | perspective (1) |
| mainline (1) | 23;27:13;28:3,6 | 5:2 | 17:25 | 14:25 |
| 21:8 | million (18) | normal (1) | out (7) | petitions (1) |
| maintenance (1) | 6:7,10;9:5;12:1,5, | 5:15 | 6:25;10:10;11:17; | 4:22 |
| 13:25 | 6,11,14;13:7,10,16; | noted (3) | 12:2;15:5;17:18;27:1 | phase (1) |
| makes (1) | 15:23;16:5,8,11; | 18:25;19:1;20:14 | outlined (1) | 16:18 |
| 21:25 | 17:16;28:2,9 | notice (2) | 13:9 | picture (1) |
| making (2) | mind (2) | 17:25;19:3 | over (5) | 5:25 |
| 22:22:25:19 | 22:18;27:9 | November (2) | 3:6;11:5;18:3; | place (2) |
| Management (10) | minute (1) | 6:20;7:2 | 25:17;30:3 | 3:20;16:1 |
| 3:13,23;5:17;6:4; | 5:21 | nuances (1) | overall (1) | Plan (15) |
| 7:24;9:4;17:17;19:8; | modified (1) | 29:24 | 27:2 | 3:14;5:22;6:4,21, |
| 20:4,6 | 20:21 | number (5) | overflow (1) | 25;7:4;13:8;15:4; |
| manager (1) | money (4) | 8:2;9:4;12:21; | 16:10 | 19:9,9;21:18;23:14, |
| 3:23 | 9:3;14:4,6,8 | 18:6;27:23 | over-spend (2) | 21;25:8;27:14 |
| many (6) | month (1) | numbers (5) | 24:15,17 | planned (2) |
| 6:8;19:16;23:17; | 21:22 | 8:7,8;13:2;29:10, | owners (1) | 11:3,6 |
| 28:3,13;29:6 | months (2) | 12 | 20:6 | plans (1) |
| March (2) | 10:21;24:4 | 12 | 20.0 | 24:5 |
| | | 0 | Р | |
| 7:18;10:19 | more (14) | U | 1 | Please (1) |
| market (1) | 5:15;8:14,15,16, | -1-1 (1) | na drage (1) | 6:1 |
| 10:6 | 18;11:2;12:20;13:15; | objective (1) | package (1) | plus (2) |
| math (2) | 14:6,13;17:12;19:19; | 15:3 | 21:25 | 12:13;28:6 |
| 12:15;28:2 | 26:25;29:9 | obligations (1) | part (2) | point (2) |
| matter (6) | morning (5) | 28:6 | 9:9;23:22 | 26:25;27:8 |
| 4:23;19:6;21:1; | 3:3,4,10;4:12,24 | obviously (5) | participated (1) | points (1) |
| 23:19;28:22;30:10 | most (1) | 9:2;10:25;12:15; | 17:1 | 22:21 |
| | 1 | 1 | | 1 |

pool(1)11:19 poor(2)13:3:14:9 position (2) 5:12:24:1 possible (1) 20:4 possibly (1) 12:17 preconference (1) 19:3 predecessor (1) 9:2 prehearing (4) 3:7,10;18:17;19:14 preliminary (2) 4:20;5:8 prepared (2) 19:15;20:23 presented (6) 13:7;15:2,14;17:5; 23:21;26:8 presenting (1) 18:13 PRESIDING (18) 3:2,5,6;4:8,17;5:4, 7.11:6:1:14:16: 18:20;22:5,13;23:6; 25:24;26:18;29:14; 30:20 pressure (1) 9:24prevents (1) 25:21 prices (2) 10:12:11:20 primary (1) 11:11 prior (3) 7:20:19:5.10 probably (1) 23:9 problems (1) 12:20 procedural (7) 14:22;18:10,14,16, 22;22:8,17 proceed (3) 5:12;6:2;7:8 proceeding (4) 16:18;19:3;20:17; 30:6 process (5) 18:22;19:24;23:13; 25:16;30:11 processes (1) 30:2 Program (5) 3:13,14;6:16;7:24; 14:24 projected (3) 8:19;11:10;19:7

proposal (3) 13:11.13:30:9 4:21proposed (3) 12:12:18:13:19:9 6:9:9:6 provide (4) 6:21;19:19;22:7; 30:8 provided (3) 14:21;20:24;22:11 provision (2) 20:13 7:15;9:7 **PUC (7)** 7:19 9:12;14:25;15:25; 16:22;20:7,8;29:21 put (5) 11:8;17:25;18:9; 25:6;28:10 puts (1) 9:24 29:13 Q 4:15 quick (1) 27:10 quickly (1) 8:19 R raised (2) **REP (3)** 27:3:30:18 rambling (1) 25:3 rate (21) 4:6;5:22;6:14; 6:17 7:25;8:4;12:2,2; 20:20 13:12;14:14;15:1,5, 11,14,15;16:4;17:23; 20:13;21:8;24:13,25; 20:23 26:9 rates (7) 7:21:12:1.13:14:5: 15:24:16:9.13 rather (1) 7:5 5:8 react (1) 21:14 28:9 reaction (1) 22:6 read (1) 28:8 Real (1) 21:6 8:6 really (1) 29:15 reason (2) 11:11;21:11 19:17 reasonable (4) 6:24:17:5,7:29:2 reasons (3) result (2) 13:15;15:18;17:10 recall (1) 16:12 6:9

received (1) recent (2) recognize (3) 5:13;19:13;29:18 recollection (2) 16:7:23:17 reconciled (1) reconciles (1) reconciliation (8) 5:20;7:16,23; 16:15;19:25;21:7; 24:14,21 regarding (3) 3:11;4:23;19:6 regularly (1) **Regulatory** (1) relatively (2) 3:25;21:7 relevant (2) 6:16,19 Reliability (7) 3:12;6:15;8:20; 12:18,22;14:2;20:2 6:15:19:25:20:12 replacement (2) 11:12.14 replacing (1) reporting (1) reports (1) request (4) 6:5,9;17:22;26:9 requested (2) 16:14;18:15 requests (1) require (1) requirements (2) 15:4;20:20 requires (3) 7:17:9:14.16 resolved (1) respect (2) 20:19;30:10 respects (1) response] (3) 5:6,10;30:19 7:7;12:16 resulted (1)

revenue (1) 20:5 review (8) 6:4,22,23;10:17; 19:1;20:24;21:11; 24:10 reviewed (2) 7:25:18:11 revised (1) 21:25 right (7) 14:10,13:22:18,20; 26:24;28:13,16 ripe (1) 19:1 road (1) 14:1 role (1) 15:2 roles (1) 4:5 room (1) 3:19 rough (1) 8:7 roughly (1) 9:5 rule (3) 9:13,16;15:25 rules (1) 20:7S SAIDI (2) 20:3;29:7 SAIFI (2) 20:3;29:7 same (1) 21:6 save (1) 26:12 saying (3) 22:17;25:15;27:12 schedule (10) 18:10,14,22;21:4, 21;22:8,10,17;25:5; 26:15 season (5) 23:23:24:3:25:13, 23:29:19 seat (1) 4:4second (2) 8:23;11:22 section (1) 6:18 seeing (5) 12:17,17;13:3; 18:2:19:4 seeking (1) 23:1 seemed (2)

Prehearing Conference March 22, 2022

25:17:29:22 self (1) 7:3 sense (1) 28:13 sensitivity (1) 14:5 session (4) 18:12,15;25:4;30:7 set (4) 13:11;15:5;23:12; 24:13 settled (2) 12:3;15:1 Settlement (15) 6:13;7:16;12:10; 15:7,14,16,23;16:6, 20;18:7;19:22,22; 20:21;24:25;30:9 settlements (1) 20:22 seven (1) 16:1 SHEEHAN (23) 3:4,16,17;4:25; 5:13,14;6:3;14:17, 21;16:11,17;18:8,9; 21:4;22:12;24:21,23; 26:2,3;28:1,5,15;29:4 short (3) 8:14,21;21:8 shortly (1) 18:14shot (1) 23:10 side (3) 9:16,18;14:3 signed (1) 10:3 significant (3) 13:13;17:22;25:7 significantly (3) 10:13;11:24;15:13 simplistically (1) 29:8 simply (5) 9:8;10:19,22; 11:14;13:15 SIMPSON (19) 3:2,5,6;4:8,17;5:4, 7,11;6:1;14:16; 18:20;22:5,13,22; 23:6;25:24;26:18; 29:14;30:20 situation (1) 17:13 six (2) 9:18;16:1 six-feet (1) 9:19 smaller (1) 11:19 sometime (1)

Prehearing Conference March 22, 2022

| 2022 REP/VMP Program |
|----------------------------------|
| 18:14 |
| sometimes (3) |
| 7:10,10;12:25 |
| sorry (2) |
| 16:24;27:25 |
| sort (3) |
| 5:25;21:9;24:10 speaking (1) |
| 26:21 |
| specifically (1) |
| 20:8 |
| speed (2) |
| 10:22;11:13 spend (4) |
| 12:4,13;14:6,7 |
| spent (3) |
| 7:19;12:5;29:9 |
| spot (1) |
| 10:24 |
| spots (1) |
| 8:18 spread (1) |
| 17:16 |
| Staff (11) |
| 6:21,23;7:1,3,8; |
| 14:12,25;16:22; |
| 23:15;25:6;29:21 |
| Staff's (1) 6:22 |
| stage (1) |
| 13:11 |
| stand (1) |
| 26:14 |
| started (1) |
| 25:16 |
| starts (1) 25:14 |
| State (3) |
| 3:12,17;9:17 |
| statement (2) |
| 5:16;18:19 |
| statements (1) |
| 5:12 steady (1) |
| 12:21 |
| Steele (2) |
| 3:24;28:21 |
| step (1) |
| 11:1 |
| steps (3) 6:24;22:9,10 |
| Steve (2) |
| 4:3,4 |
| stick (1) |
| 17:7 |
| strategy (1) |
| 27:2 struggling (1) |
| 10:20 |
| subsequent (2) |
| 20:21;30:7 |
| substantively (1) |
| 14:14 |

| sufficient (1) 22:3 | timeliness (1) 29:18 |
|--|--|
| sum (1) 25:15 | times (1) 18:6 |
| summer (2) | today (7) |
| 5:23;10:11 supplement (1) | 3:8;4:14;5:5; 14:13;19:15;21:3; |
| 26:4 | 29:16 |
| supply (1) 11:21 | today's (1) 3:7 |
| Support (3) | together (2) |
| 4:16;26:9;27:12 supposed (1) | 11:8;18:9 told (1) |
| 12:4 | 7:9 |
| sure (6) 10:3;16:2,25; | took (2) 11:12;24:4 |
| 21:25;23:8;24:3 | topics (1) |
| surprise (2) 17:21;18:1 | 22:2 totally (1) |
| suspect (1) | 26:6 |
| 28:15 switch (1) | tough (1) 10:24 |
| 8:13 | track (2) |
| sympathize (1) 23:25 | 21:5,8 tree (2) |
| | 11:16;28:7 |
| Т | trees (6) 9:21;12:20;13:22; |
| talk (1) | 14:2,7,8 |
| 18:11 Tebbetts (1) | tree-trimming (6) 10:2;23:23;24:2; |
| 3:22 | 25:23;26:22;30:1 |
| tech (3) 18:11,15;25:4 | trend (3) 12:18;13:3,3 |
| technical (1) | trending (1) |
| 30:6 tension (1) | 12:23 trim (8) |
| 14:6 | 8:10;9:15;12:19; |
| term (3) 8:14,16,21 | 13:22;14:2;15:16,24 28:5 |
| terms (4) | trimmed (4) |
| 4:20;14:23;22:25; 30:5 | 11:5,9,23;12:19 trimming (5) |
| testimony (10) | 8:12,17;12:1; |
| 10:17;13:8;19:20; 21:18,25;22:2;25:6; | 25:13;28:7 trying (3) |
| 27:12;28:8,11 | 9:23;14:9;15:22 |
| thinking (2) 26:17;28:18 | turned (1) 10:25 |
| third (2) | two (3) |
| 9:12;12:16 thoroughly (1) | 6:14;13:20;14:10 typically (2) |
| 7:25 | 24:16;27:23 |
| thought (2) 5:18,24 | U |
| thousand (1) | ultimately (2) |
| 8:7 three (1) | ultimately (2) 25:12;27:7 |
| 24:4 | unavailable (1) |
| throughout (1) 20:16 | 3:8 under (6) |
| tick (1) | 8:9,11,25;9:18; |
| 12:23 | 12:9;15:12 |

| | underlying (1) 11:16 under-spend (1) 24:16 underspent (1) 12:8 understood (1) 22:19 unfortunately (1) 15:11 up (18) 10:21;11:13,21; 12:24;13:10,16,24; 14:5;15:9;17:13; 22:19;23:3,4,12; 24:2;25:2,15;28:14 upcoming (2) 7:25;14:14 updates (1) 20:19 ups (1) 29:7 upward (2) 9:24;13:3 use (1) 25:4 used (2) 20:3;21:9 useful (1) 27:4 using (2) 12:15;27:11 usually (1) 16:21 |
|-----|--|
| | Utilities (3) |
| | 3:11,17;11:20 V |
| 24; | V |
| | various (1) 17:17 veg (6) 3:23;5:17;6:4; 7:23;9:4;17:17 vegetable (2) 20:4,6 Vegetation (2) 3:13;19:8 verbal (3) 5:6,10;30:19 view (1) 18:4 vines (1) 8:8 vintage (1) 8:25 VMP (7) 6:4,17,21;13:14, 21;19:25;20:12 W walk (1) |
| | walk (1) |

9:8 walked (1) 10:19 wants (1) 16:5 warranted (1) 20:1 weather (1) 13:1 week (2) 4:3;24:17 Welcome (1) 4:9 weren't (1) 23:18 west (1) 11:17 what's (1) 11:25 who's (1) 3:23 wire (1) 6:17 wires (1) 12:20 without (1) 16:7 witnesses (1) 19:14 words (1) 15:21 work (8) 11:3,15,17;13:17; 14:11;15:11;22:25; 29:19 worked (2) 10:21;25:17 workers (1) 11:19 working (2) 4:6;9:18 would-be (1) 5:5 wrap (1) 22:19 wrapped (1) 24:2wrong (1) 24:20 Y yard (1) 17:6 year (26) 6:20,22;7:11,18, 20;8:10,11,12,15;9:4, 5;10:3,18;11:10; 12:5,5,14;13:12,16, 18;19:8;21:13;23:13, 22;26:10;30:3 years (16) 6:9;8:3;9:6,10,13;

| 10:8,16;12:21;16:1; 18:4;20:11;23:12,17, 18;25:17;28:13 | | |
|---|-----------------|--|
| 18:4;20:11;23:12,17, | | |
| | 21:12,12;24:22; | |
| 10.05.17.00.12 | 27:19;30:11 | |
| 18:25:17:28:15 | 2023 (1) | |
| ,, | 17:24 | |
| 0 | | |
| 0 | 21 (1) | |
| | 10:12 | |
| 06-107 (2) | 21-138 (1) | |
| 19:22;20:20 | 3:10 | |
| 19.22,20.20 | | |
| | 220 (1) | |
| 1 | 27:15 | |
| | 230 (3) | |
| 1.9 (1) | 27:16,18;28:6 | |
| 12:5 | 24,777 (1) | |
| | 10.22 | |
| 10 (1) | 19:23 | |
| 16:9 | 250 (1) | |
| 13-063 (2) | 8:12 | |
| 6:13;16:21 | | |
| 15 (1) | 3 | |
| | | |
| 7:18 | | |
| 15th (1) | 307.10 (1) | |
| 6:20 | 20:8 | |
| 16 (1) | | |
| 10:4 | 8 | |
| 17 (1) | | |
| 10:4 | 85 (3) | |
| | | |
| 19 (1) | 11:10,23;27:13 | |
| 12:2 | _ | |
| 19-064 (5) | 9 | |
| 15:5,10,23;17:9; | | |
| 18:7 | 9:36 (1) | |
| 1980 (2) | 30:22 | |
| | 30.22 | |
| 8:25;9:7 | | |
| 1st (3) | | |
| 25:2,9,10 | | |
| • | | |
| 2 | | |
| 2 (1) | | |
| 10:25 | | |
| 2.2 (1) | | |
| | | |
| 16:8 | | |
| 2.4 (5) | | |
| | | |
| 12:5,12;16:4,10,12 | | |
| | | |
| 12:5,12;16:4,10,12 20 (2) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) 8:4 | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) 8:4 2020 (1) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) 8:4 2020 (1) 12:3 | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) 8:4 2020 (1) 12:3 2021 (7) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) 8:4 2020 (1) 12:3 | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) 8:4 2020 (1) 12:3 2021 (7) 5:19;7:2;10:15,19; | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) 8:4 2020 (1) 12:3 2021 (7) 5:19;7:2;10:15,19; 11:5;24:21;27:13 | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) 8:4 2020 (1) 12:3 2021 (7) 5:19;7:2;10:15,19; 11:5;24:21;27:13 2022 (12) | | |
| 12:5,12;16:4,10,12 20 (2) 10:5,11 200 (3) 8:10,11;27:15 200-plus (1) 11:10 2013 (1) 24:25 2014 (1) 6:12 2016 (1) 8:4 2020 (1) 12:3 2021 (7) 5:19;7:2;10:15,19; 11:5;24:21;27:13 | | |